ABKARR®

POSITIVELY GOOD

INTEGRITY IS THE HART OF OUR BRAND

ABKARR®

Engineering, Procurement, Construction www.abkarr.com ■ info@abkarr.com

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Company Profile

CEO's Letter

Abkarr has a proud history stretching back well over half century. Our success is built on our relationships with our clients. Those relationships are based on **Trust and Integrity.** While we take pride in our past, we are always looking forward, preparing ourselves for the challenges and opportunities that lie ahead. Those challenges have never left our site.

Today's business world is complex and fast-paced. Regional Conflicts and Demographic Shifts have brought opportunity to many. But these trends have also created complexity for us. Local events can quickly take on regional and global importance; demographic shifts mean that, despite a growing population, the availability of skilled workers is expected to decline in many countries, creating a rush for talent. These changes are forcing us to adapt quickly or risk becoming obsolete.

While economic prospects have improved, the path to recovery has been slow. Growth prospects remain uneven at best. This combination of slow growth and fast-paced change is proving challenging for many in our industry. The pace of change will continue. But the best organizations will have to look at their role in the market and to reestablish their sense of purpose.

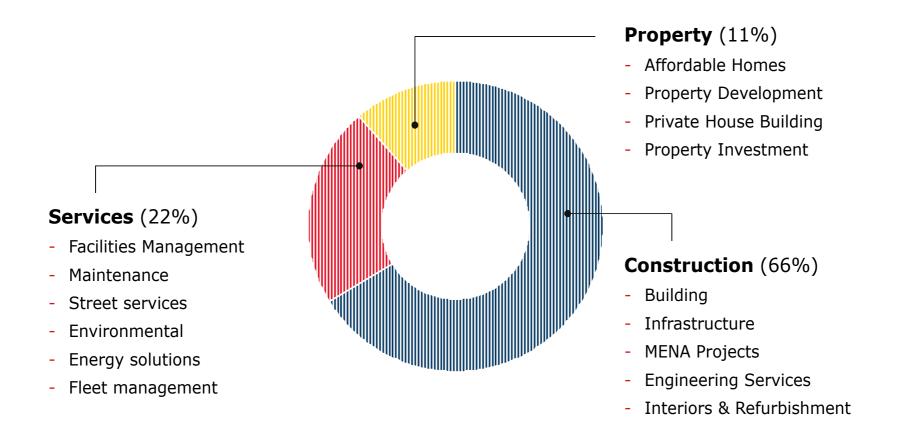
Having purpose gives us energy. And being clear about our ambition will help turn that energy into results. By 2025 we aspire to have the best brand by building on positive and strong relationships with our clients. Assurance will remain the cornerstone of our services and will be our largest business in 2025.

To reach our ambition, we are making significant changes to how we operate our business so that we have the highest-performing teams, delivering exceptional customer service. We have made some highly visible changes already. From 1 January 2014, we became known as ABKARR. Shortening our name provides consistency and ease of use for our people and clients. And we redesigned our logo, reflecting our new brand name clearly in the design.

Most importantly, we adopted our purpose — *Integrity is the Heart of our Brand* — as our tagline, clearly demonstrating how important it is to us.

In the pages that follow, you can read about our capabilities and past performance.



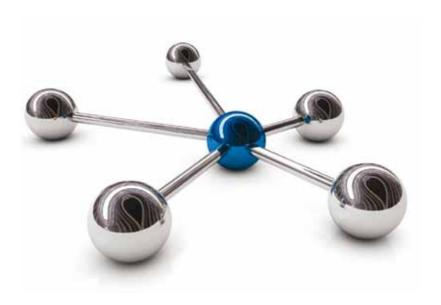


Overview:

Abkarr is a leading property, construction, and services company which builds, maintains, and renovates the places where we work and live. We operate across a range of sectors including defense, education, housing, industrials, power, transport, and utilities.

Through our three divisions we provide a range of capabilities to meet the broad requirements of our customers.

- Property: The Property division encompasses property development and project finance.
- Construction: The Construction division comprises building, residential compounds, major projects, infrastructure, and regional operations.
- Services: The Services division comprises roads maintenance, utilities, facilities management, housing maintenance, and environmental.





Property:

Abkarr's Property division undertakes investment, development, and asset management across a broad spectrum of property assets.

Working in partnership with land owners we have the necessary skills to create value and deliver inspirational projects. With the company's strong financial standing and a clear understanding of the Middle East regional markets, we expect our business to grow fast.

Our business is broadly focused upon two key sectors; Investments and Asset Management opportunities. With investments our focus has traditionally been on structured finance plans to provide new infrastructure projects. Our track record as enabler, developer, contractor, long-term service provider and investor demonstrates the strong advantages of our integrated business model.

Within the Middle East development sector Abkarr has built up a track record of performance, driven by a determination not to overcomplicate the development process, and deliver against key milestones. Adding value through the development process is key to achieving success in uncertain economic markets, and Abkarr's experience across all sectors of the commercial and residential development market provides a genuine capability.

Our history also gives our customers the certainty that Abkarr is a longterm business partner who can be relied upon. Abkarr's financial strength underlies our performance with further and continued investments being made across the property sector to expand our current activities.

• Risk Management: At Abkarr we control development risk by careful management of the development process and an ability to solve problems rather than escalate them. Early identification of relevant issues enables the project team to work towards eliminating areas of risk, thus providing greater certainty, confidence and ultimately, improving value. Abkarr will take on the development risk to enable our partners to concentrate on their core activities in the knowledge that their occupational requirements are being met.

• Health & Safety: Health & safety is of paramount importance to Abkarr. Every part of the business has a safety director and each project is required to follow the company procedures and standards which are enforced by a dedicated team of health & safety managers. All projects are monitored against key performance health & safety indicators.



Construction:

Abkarr provides a comprehensive building and civil engineering service offering construction excellence to private and public sector clients across the region. This is complemented by engineering design, interiors and refurbishments, mechanical & electrical design and installation, and 3D modelling.

Whether delivering a standalone project or bringing strength from other teams, the construction division consistently demonstrates its flexibility, creativity, and ability to deliver a standard of service and quality of product.

• Civil Engineering: Abkarr delivers civils and infrastructure projects throughout the Middle East.

- Construction Management: Abkarr's expert guidance helps clients achieve their construction goals.
- Building: Abkarr offers a comprehensive construction service to public and private sector clients.
- Engineering Design: Our specialist engineering team is behind many of the Company's engineering successes.
- Mechanical & Electrical: Abkarr designs and delivers a complete range of M&E services.
- Interiors & Refurbishments: Our Refurbishments Team specializes in the delivery of interior fit out and refurbishment projects.



Services:

We deliver a range of services from strategic asset management, planned and reactive housing maintenance, facilities management, and environmental services including street and grounds maintenance, street lighting, waterways, as well as energy solutions.

Our comprehensive range of services means we offer fully integrated, tailored solutions to clients for a rapidly changing environment.

- Asset Management: Our asset management specialists help clients to maximize the benefits from their property holdings and investments.
- Facility Management: We integrate, manage and deliver hard and soft facilities management services, freeing you to focus on the business activities that matter to you.
- Environmental: We combine technology, logistics and innovative service design to provide environmental services tailored to the individual needs of local communities.
- Energy Solutions: We design, install and maintain innovative energy saving solutions helping reduce energy bills and carbon emissions, comply with legal requirements, and increase the asset value.
- Street Services: We maintain roads and street lights and illuminated signs.
- Housing Solutions: We offer a full range of property maintenance services delivering affordable homes that people want to live in.





Markets:

On every project, Abkarr rely on a strategic, consultative approach that often provides significant savings for our clients. And by getting to understand your needs we can help you achieve diverse goals including environmental, social and health targets.

Abkarr is a thriving business with a bright future, and we seek longterm, mutually-beneficial alliances with every client. So when you choose Abkarr you can be certain of our support for many years to come.

- Public Sector: Abkarr works extensively with central government and local authority clients. Commercial Sector: Abkarr provides corporate clients with dynamic solutions.
- Defense & Justice: From military bases to police stations, Abkarr helps clients meet tough targets.
- Education: Abkarr delivers and maintains a range of learning environments.
- Energy & Waste: Abkarr provides a wide range of expertise from power stations to waste processing solutions.
- Healthcare: Abkarr develops solutions that center around patient's needs.
- Residential: Abkarr creates living spaces and provides support to the social housing sector.
- Industrial: From manufacturing plants to warehouses, we can help streamline your business.
- Infrastructure: Delivering technically challenging projects around the world.

- Transport: Abkarr has a wealth of experience in port, highway and airport projects.
- Utilities: Planned and reactive works from sewerage treatment to power distribution.
- Retail: From single unit supermarkets to full retail parks, Abkarr can build, fit out and refurbish.
- Hotels: Abkarr provides building and support services to the region's most prominent names.
- Pharmaceuticals: Abkarr understands the exacting needs of this specialist sector.



History:

Abkarr of today was formed in 2002 but the roots of the business go back more than half a century:

- 1972: Khalid Al-Saloum, an Iraqi businessman and industrialist forms Al-Saloum Industrial Corporation (ASIC).
- 1974: ASIC enters into representation agreement with Dikin Global Corporation of Japan.
- 1975: ASIC is awarded a contract to construct a brick factory east of the capital.
- 1976: ASIC completes its second contract for the construction of a grain storage facility.
- 1978: ASIC is awarded a contract to construct a 15 Km reinforced concrete irrigation channel.
- 1979: ASIC is awarded an E&M contract for a government facility in Baghdad. ASIC is also awarded a logistics contract with a major French group in Baghdad.
- 1980: During the 1980's the company expanded rapidly prompting a move to new head offices at Karada from which the company still operates today. ASIC is awarded a contract to construct a lift station and water intake facility on the Deyala River east of Baghdad.
- 1982: Immediately after the start of the Iran-Iraq War, the company was heavily involved in construction projects.
 The first of which was the construction of six runways in the country. This effort was undertaken by a group of eight contractors including ASIC.
- 1984: ASIC is awarded a contract to construct a food processing facility for Ayser Meat Corporation in Baghdad.

- 1986: A joint venture between ASIC and Adell Halbous General Construction (AHGC) is awarded a contract to construct a 90 Km highway west of Iraq.
- 1988: Immediately after the end of the Iran-Iraq war, the company was involved in the country's reconstruction efforts.
 The first of which was the rehabilitation of a Water Treatment Plant.
- 1990: ASIC diversifies with the acquisition of the Arab-Jordanian Industrial Investment Corporation (AJIIC). The move sees ASIC enter into the fast-growing construction market in the Levant Region. AJIIC is awarded a contract to construction a steel fabrication and coating facility in Jordan.
- 1992: A joint venture between ASIC and AHGC is awarded a contract to rehabilitate a government center in Baghdad.
- 1994: ASIC completes construction of a Women Hospital and Birth Center north of the capital, first project to be funded via Private Finance Initiative (PFI). The scheme is designed, built and financed by ASIC in joint venture with Al-Salman Medical Group.
- 1996: ASIC enters the UK property development market with the purchase of four residential buildings in London.
- 1998: ASIC diversifies with the acquisition of Goldman & Saloum Incorporated (GSI), a management and information technology consulting firm in Washington, DC. The move sees ASIC enter into the fast-growing IT Consulting Business. GSI is awarded its first consulting contracts to design and develop the Office of the Publisher's Procurement System at the World Bank in Washington, DC.

- 1999: GSI is awarded a contract with General Dynamics Land Systems to assist in the design of the AAAV System.
 GSI is also awarded a contract for the development of Bell Atlantic's Strategic Billing System.
- 2000: A joint venture between ASIC and GSI is awarded a contract to construct a telecommunication center in Amman.
- 2002: Abkarr Petroleum Service Corporation (APSCO) was formed. Ahmed Al-Saloum was assigned as the President and CEO.
- 2003: APSCO is awarded its first contract with the US Army Corps of Engineers – Task Force Restore Iraqi Electricity (TFRIE) to construction USACE International Zone (IZ) Man Camp and Provide Security Protection.
- 2004: APSCO merges with ASIC to form Abkarr Corporation (Abkarr). Abkarr is awarded a contract with the US Department of Defense (DoD) to design and construct the US Army Corps of Engineers (USACE) Man Camp at Forward Operation Base (FOB) Victory. Abkarr is also awarded a contract with Washington Group International (WGI) to design and construct a Man Camp at the International Zone.
- 2005: Abkarr is awarded a contract with Fluor International to construct pipe racks and fire network at Qudos Thermal Power Generation Station located north of Baghdad. Abkarr is also awarded a contract to rehabilitate government properties at the IZ. Abkarr is also award an EPC Contract with the US DoD to construct Obaidy and Kamaliya Water and Sewer Network East of Baghdad.

- 2006: Abkarr is awarded a second contact with Fluor to construct a steel structure and reinforced concrete pads for Hilla Power Generation Station. Abkarr is awarded a major contract with Washington Group International (WGI) to rehabilitate 16 Lift station at Sader City east of Baghdad. Abkarr is awarded a contract with WGI to rehabilitate Rustomaya WWTP located south of Baghdad.
- 2007: Abkarr is awarded an EPC Contract with the US DoD to design the IZ Master Plan. Abkarr is also awarded a contract to design and construct expedient police stations in Baghdad.
- 2008: Abkarr is a awarded a major EPC Contract with the US DoD to design and construct Tikrit Location Commands (TLC) in Slah El-Deen Provence North of Iraq. TLC was one of eight major Base Support Units constructed for the Iraqi Military.
- 2010: Abkarr is awarded three EPC Contracts with the US DoD to design and construct Signal Maintenance Platoons (SMP) in Tikrit, Kasik, and Deyala. Abkarr is also awarded an EPC contract with the US DoD to construct Special Weapons and Tactics Center (SWAT) in Samara North of Baghdad.
- 2012: Abkarr is awarded an EPC Contract to build an O&G maintenance facility at Northern Rumaila Oilfield.
- 2013: Abkarr is awarded an EM&I Contract with Gazprom Neft Badra (GPNB) to design and construct Badra Power Network located East of Iraq.
- 2014: Abkarr is awarded an EPC Contract to construct a residential compound.

Power Generation & Distribution

























Hillah Power Generation Station



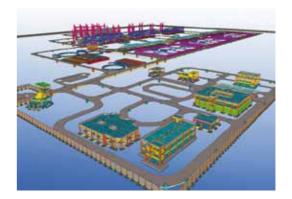




Hillah Power Generation Station



















Qudos Thermal Power Generation Station



Qudos Thermal Power Generation Station







SPKR Power Generation Station







SPKR Power Generation Station







Bulk Fuel Storage & Distribution

























TLC Fuel Distribution Point



TLC Fuel Distribution Point







FMT Tank Farm



FMT Tank Farm









SGC KZBR MT LPG Loading Facility







SGC KZBR MT LPG Loading Facility









Water Treatment & Distribution

Sader City Lift Stations & Networks



















Abu Ghraib Water Treatment Plant



















Rustomaya Waster Water Treatment Plant



















Kamaliya & Obaidy Water and Sewer Networks



Kamaliya & Obaidy Water and Sewer Networks









SPKR Reverse Osmosis & Water Storage Facility



















Residential & Commercial Buildings

Commercial Buildings









Commercial Buildings









Residential Buildings







Residential Buildings



















Concrete Frames



















Exterior Coating



















Pilling & Foundation







Pilling & Foundation



















Private Villas & Compounds





































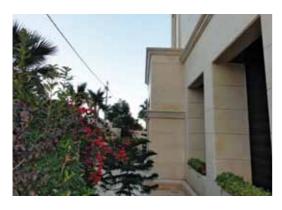
















Dubai MMT Um Soqaim Private Villa



Dubai MMT Um Soqaim Private Villa



















Amman FNZ Dohair Private Villa







Dubai ANJ Jumaira Private Villa

















Buildings & Villas Renovations





















Baghdad RAQA Jaddria Private Villa



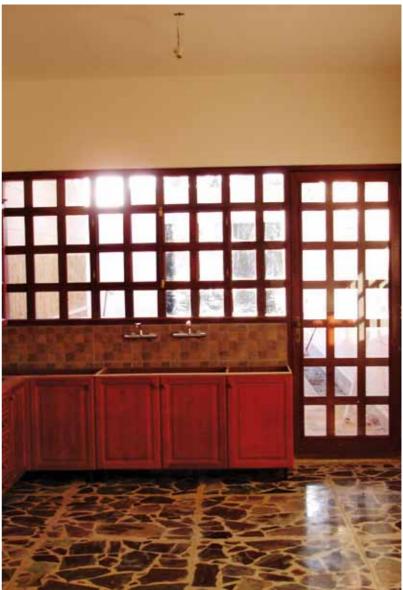




Baghdad RAQA Jaddria Private Villa







Noamaniya Compound









Noamaniya Compound







Military Compounds & Bases







































Dagger Signal Maintenance Platoon



















Kasik Signal Maintenance Platoon



















Rabia Expedient Police Station







Rabia Expedient Police Station







Industrial Facilities & Plants

MSS Centralized Food Storage Facilities



















SPKR Ice Factory



















Prefabricated Steel Structures & PEBs

Zamil Steel Systems



















WGI/BV JV IZ Camp



Fluor International IZ Camp







USACE FOB Victory Camp



















USDOD FOB Liberty











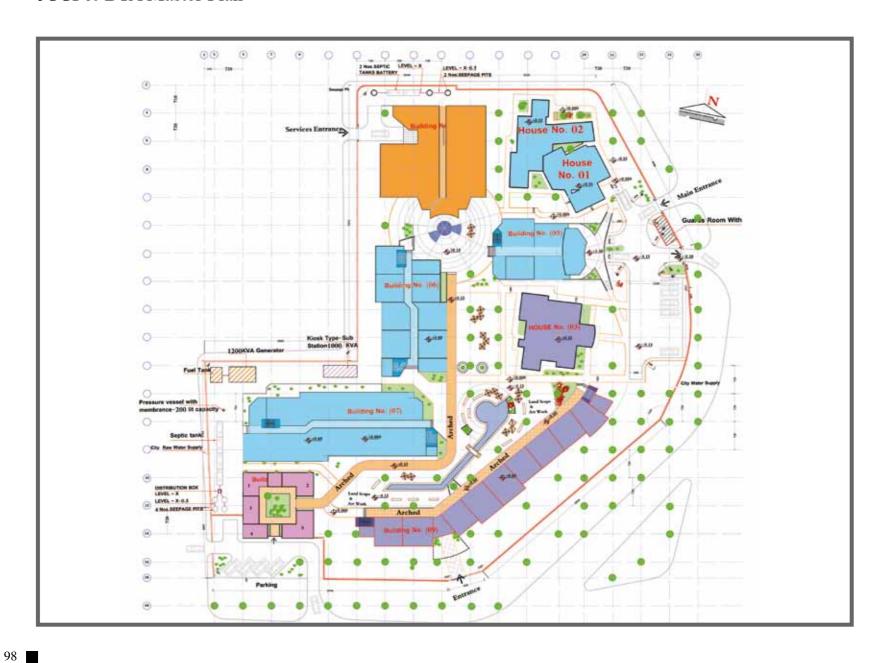


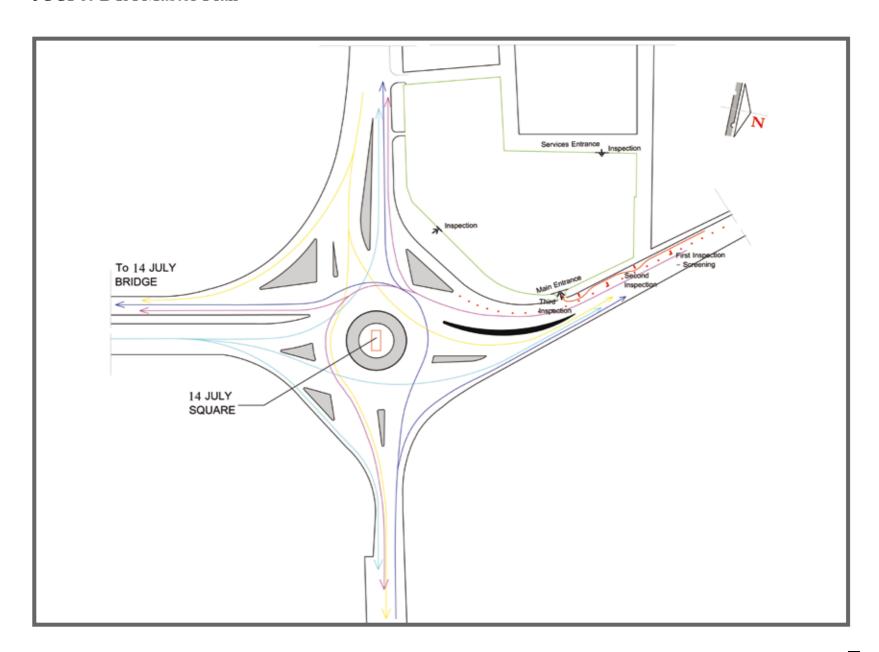


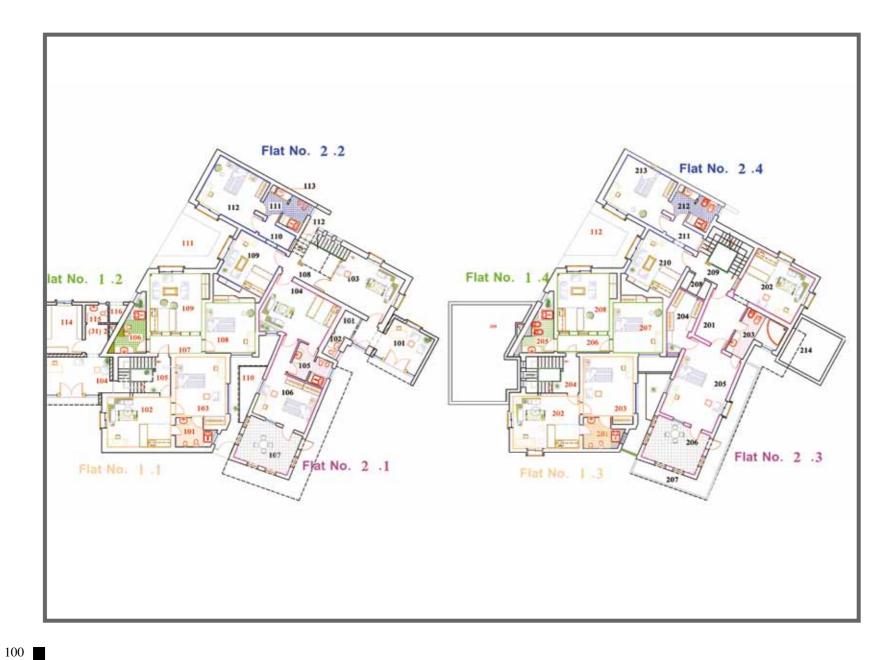


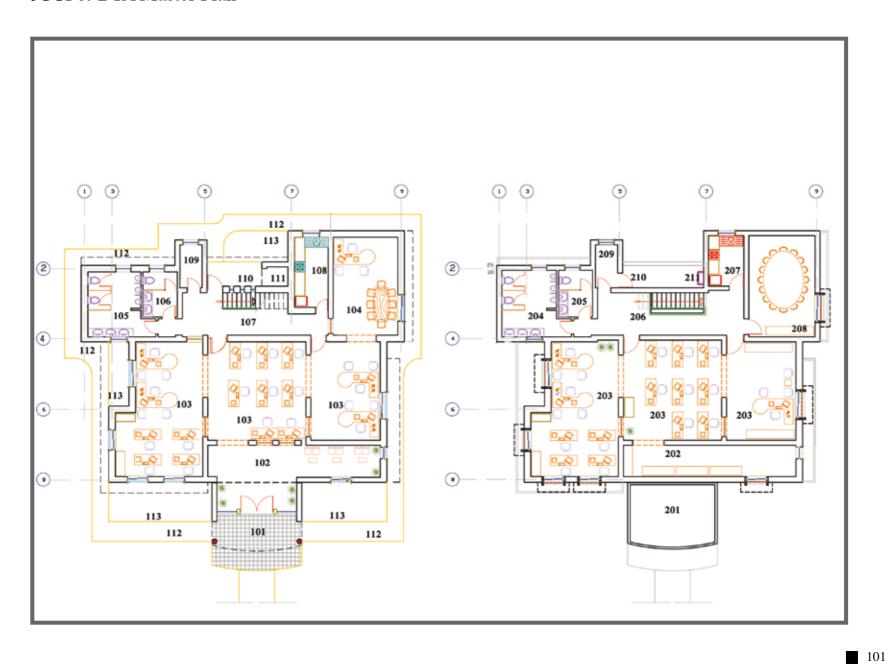


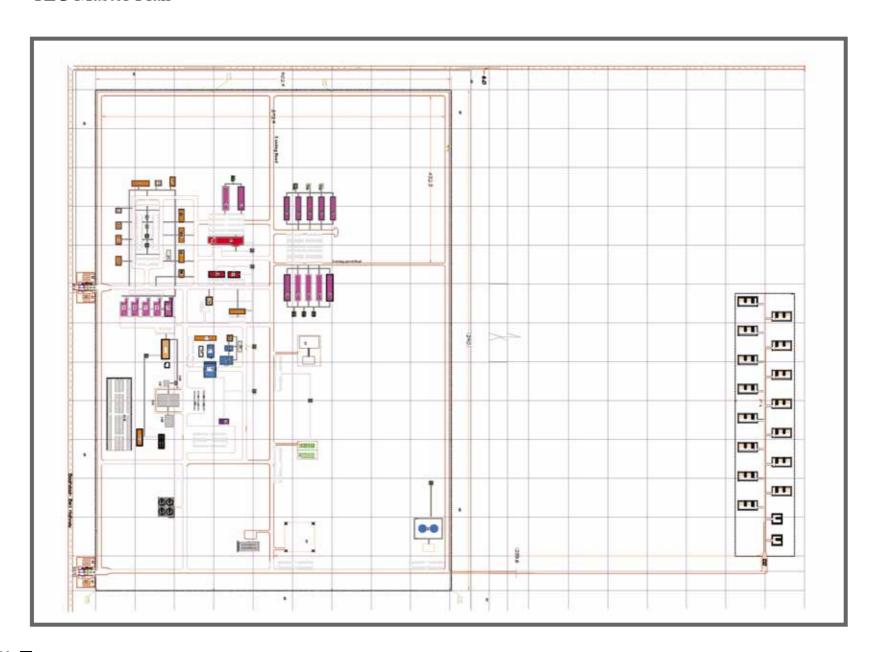
Engineering Design & Master Planning

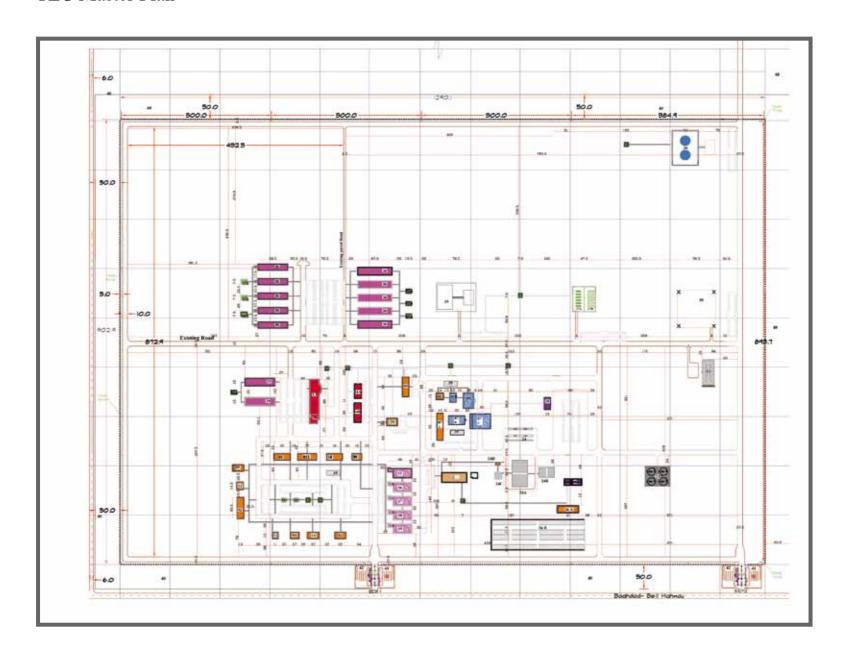


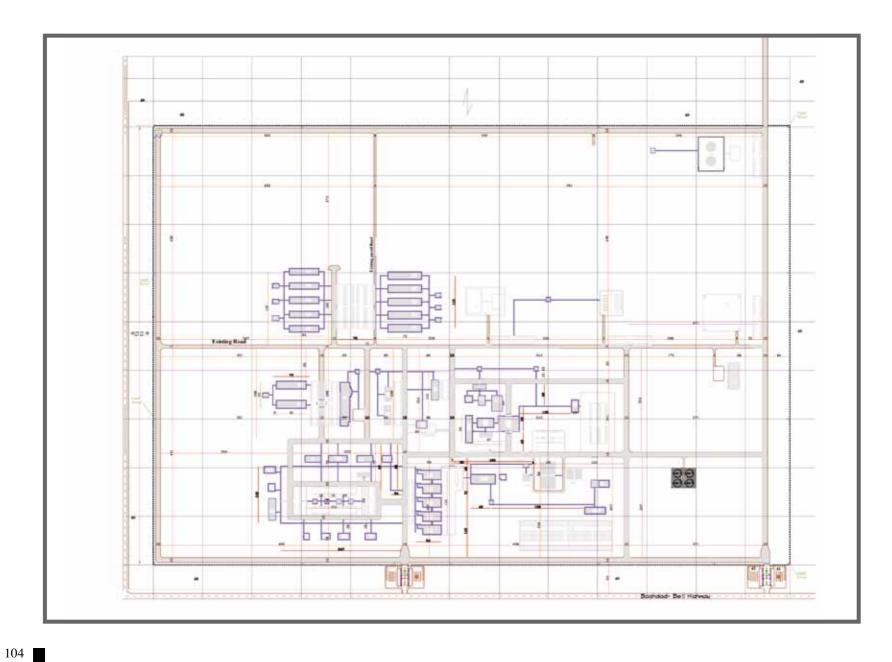


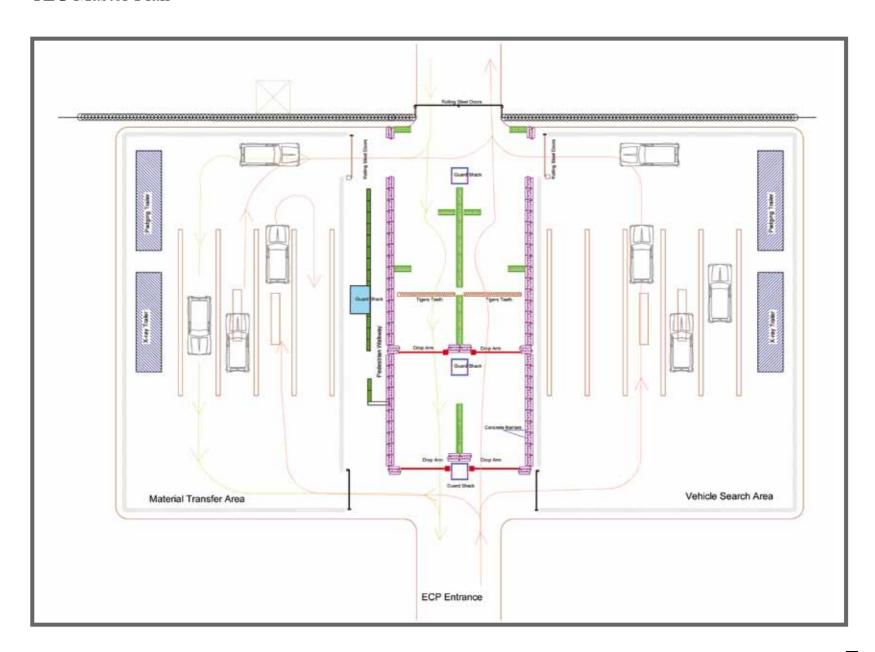












IZ Master Plan



IZ Master Plan



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INTEGRITY IS THE HEART OF OUR BRAND

ABKARR PHARMA

Finished Pharmaceuticals

GOLDMAN & SALOUM

Management & IT Consulting

OMYA

Life Support & Logistics

ABKARR

General Contracting

BUROOJ IRAQ

Property Development

RASHID

Currency Exchange

APSCO

Petroleum Services

FARANIS

General Contracting

A) Dubai, United Arab Emirates

Abkarr Trading Corporation

Jabal Ali Free Zone Authority / Dubai Business Hub

P.O.Box 211570, Dubai, UAE

Yousif Mohammed Nour Building

Plot Number (118-189)

Suite Number M-01

Naif Road, Daira

Dubai, UAE

B) Amman, Jordan

Abkarr General Contracting & Trading Corporation

P.O.Box 11195

Amman, Jordan 17795

Essam Al-Khateeb Building # 21

Al-Swaifiya, Sector 15, Plot 3958

Amman, Jordan

C) Baghdad, Iraq

Abkarr Holding Corporation Jaddria Area, Presidential Compound Sector 923, Street 3, Villa 18/1 Baghdad, Iraq

Abkarr Pharma Corporation Zayoona Area, Plot 4/11205 Sector 714, Street 23, Villa 32 Baghdad, Iraq

D) Basra, Iraq

Abkarr Petroleum Service Corporation Manawi Basha Area, Plot 165/84 Sector 301, Street 51, Villa 7 Basra, Iraq

Abkarr Petroleum Service Corporation Northern Rumaila Oilfield Arttawi Road, Contractors Village Basra, Iraq